

Nordax Bank

With a vision to become a Leading Niche Bank in Northern Europe

YEAR-END REPORT 2017 FEBRUARY 8



## 2017



- Increased regulations and competiton
- Focus on responsible lending in brand building activities
- Regulatory initiatives improves competitive position



- New governance structure Q3
- Business Development function
- Employee satisfaction and engagement increasing



- Signficant improvements in customer satisfaction
- Focus on efficiency (opex, funding and capital) to sharpen customer offering
- Digitalisation focus;
  - improves customer offering
  - increase efficiency
  - enable lending growth



# Key financial indicators





- Finland main driver of growth
- Germany stable growth but room for improvements
- Sweden solid growth Y/Y but stable H2
- Cautious approach in Norway

- Lower return in 2017 mainly due to increased equity base and FX headwind
- Efficiency measures key for improvement

# Solid financial performance 2017

| REPORTED FIGURES YTD        | 2017  | 2016  | %   |
|-----------------------------|-------|-------|-----|
| Net interest income         | 1194  | 1100  | +9  |
| Other income                | -5    | 76    |     |
| Total income                | 1 189 | 1 176 | +1  |
| Expenses                    | -451  | -439  | +3  |
| Profit before credit losses | 738   | 737   | 0   |
| Credit Losses               | -209  | -164  | +27 |
| Operating profit            | 529   | 573   | -8  |

| UNDERLYING PERFORMANCE YTD          | 2017 | 2016 | %   |
|-------------------------------------|------|------|-----|
| Reported operating profit           | 529  | 573  | -8  |
| Adjustment non recurring items      | 0    | -13  |     |
| Adjustment amoritzation intangibles | 12   | 13   |     |
| Adjustment FX gain/loss             | 18   | -63  |     |
| Adjusted operating profit           | 559  | 510  | +10 |

**25.8%** (27.3%)

Adj. C/I ratio

**1.6%** (1.4%)

Credit loss level

**14.7%** (14.0%)

CET1 Ratio

**22.4%** (24.6%)

Adj. RoTE

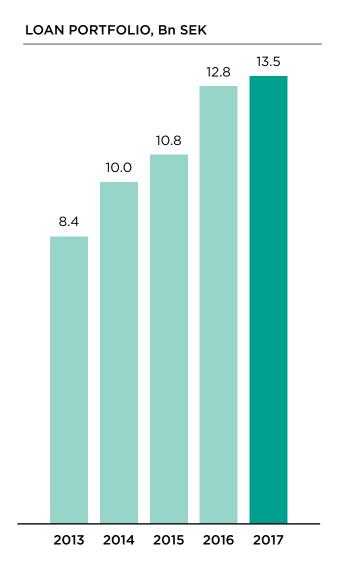
# Financial performance Q4 vs Q4

| REPORTED FIGURES Q4         | 2017 | 2016 | %   |
|-----------------------------|------|------|-----|
| Net interest income         | 303  | 296  | +2  |
| Other income                | -6   | -2   |     |
| Total income                | 297  | 294  | 1   |
| Expenses                    | -109 | -114 | -4  |
| Profit before credit losses | 188  | 180  | 4   |
| Credit Losses               | -62  | -40  | +55 |
| Operating profit            | 126  | 140  | -10 |

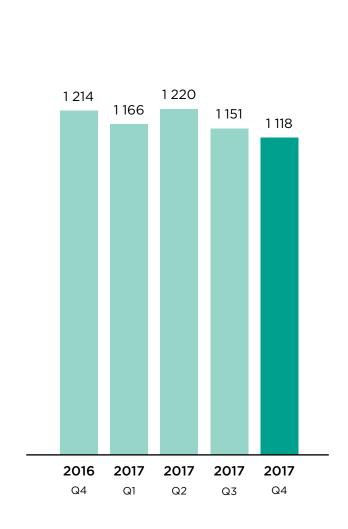
| UNDERLYING PERFORMANCE Q4           | 2017 | 2016 | %   |
|-------------------------------------|------|------|-----|
| Reported operating profit           | 126  | 140  | -10 |
| Adjustment non recurring items      | 0    | 0    |     |
| Adjustment amoritzation intangibles | 3    | 3    |     |
| Adjustment FX gain/loss             | 9    | 7    |     |
| Adjusted operating profit           | 138  | 150  | -8  |



## Stable lending volumes, but lower growth







#### **KEY TAKEAWAYS**

Portfolio growth of 7% Y/Y in local currencies (5% in SEK) Y/Y

Slower portfolio growth Q4 0.7% in local currencies (0.2% in SEK)

All-time high level for new lending in Q4 in Finland, Norway stable, Germany somewhat slower and Sweden weak

Marketing efficiency improving or stable - improvement in Finland and Germany

NIM quite stable Y/Y 9.1% (9.3% in 2016) and slight improvement in Q4

## Sweden - Stable key ratios but lower new lending H2

**NEW LENDING, MSEK** 

#### TOTAL LENDING, MSEK

### P 0

Portfolio growth 6% Y/Y but stable development H2

New lending volumes stable Y/Y but lower

Efficiency improvements initated in direct distribution channels

Portfolio growth -0.8% in Q4

**KEY TAKEAWAYS** 

levels H2

Stable NIM 8.8% 2017 (8.7% 2016)

Solid credit risk performance - CoR 1.3% 2017 (1.2%)





## Norway - stable new lending level but higher credit loss level

**NEW LENDING, MNOK** 

#### TOTAL LENDING, MNOK

#### **KEY TAKEAWAYS**

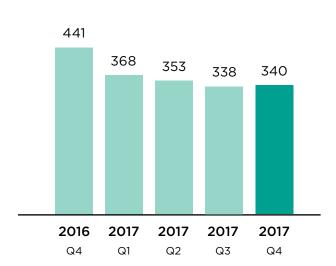
Lower new lending since tightening of credit underwriting Q4 2016, stable new lending levels since Q1

NFSA guidelines introduced Q4

Portfolio decrease 2% in NOK Y/Y

NIM 9.0% 2017 (9.3%)

CoR increased to 2.1% YTD (1.7%), weak Q4 level not to be extrapolated





## Finland - strong lending growth

36

2017

Q4

33

2017

Q3

30

2017

Q2

21

2017

Q1

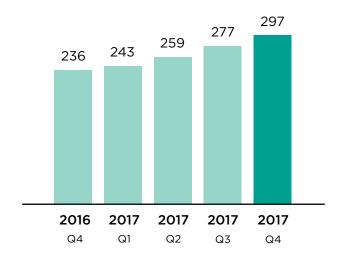
19

2016

Q4

**NEW LENDING, MEUR** 

#### TOTAL LENDING, MEUR



#### **KEY TAKEAWAYS**

New lending increased 62% in EUR compared to 2016, improved marketing efficiency

New lending at all time high level in Q4

Portfolio growth in EUR 26% Y/Y

Portfolio growth 7% in EUR since Q3

NIM 10.0% 2017 (10.8%), margin on new lending has stabilised

Strong credit risk performance, CoR 0.2% 2017 (0.4%)

## Germany - Widening of distribution channels

**NEW LENDING, MEUR** 

#### TOTAL LENDING, MEUR



New lending, increased 23% in EUR compared to 2016, improved marketing efficiency

Expected lower activity in Q4

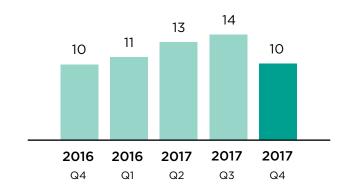
Widening of distribution soruces in end of Q4 to include broker

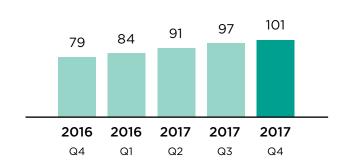
Portfolio growth 27% Y/Y in EUR

Portfolio growth 4% since Q3 in EUR

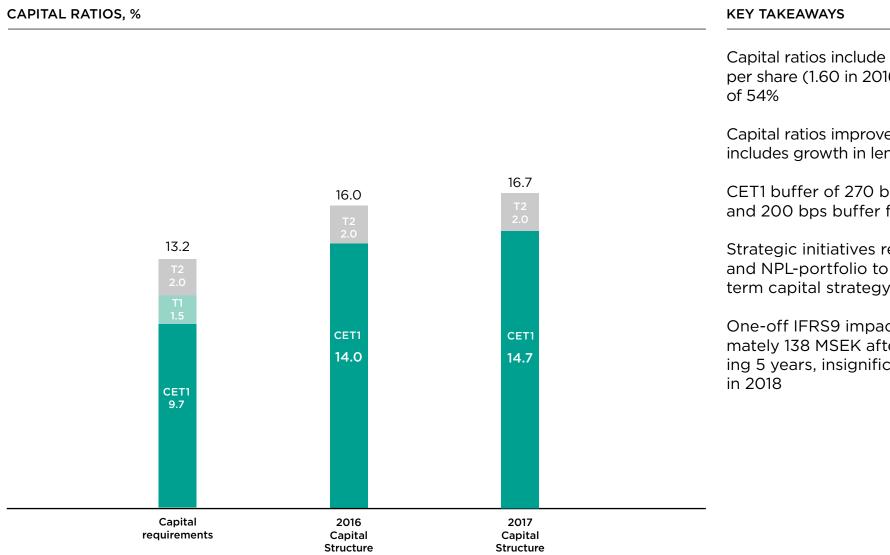
Stable NIM 9.1% 2017 (9.3%)

CoR 4.1% YTD (3.5%), stable performance, 2016 positively affected by changed provisioning level





## Strong capital position and proposal to increase dividend



Capital ratios include dividend of 2.00 SEK per share (1.60 in 2016), equals payout ratio

Capital ratios improved by 70 bps in 2017, includes growth in lending portfolp

CET1 buffer of 270 bps to capital target and 200 bps buffer for total capital ratio

Strategic initiatives regarding FX-hedge and NPL-portfolio to conclude on longterm capital strategy

One-off IFRS9 impact on equity approximately 138 MSEK after tax, phased in during 5 years, insignificant effect on capital

## 2018 and onwards

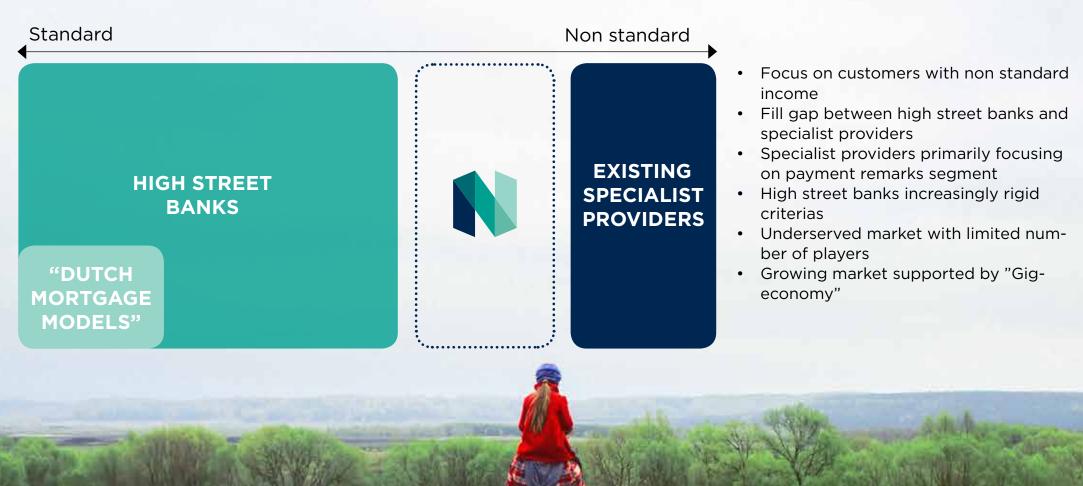
CORE
OPERATIONS



- Optimisation in broker channels
- Online sourcing initiatives
- Improved digital on-boarding
- Increased focus on Germany
  - Digitalisation of on-boarding process
  - Widening of sourcing mix

- Review of FX Strategy, NPL Strategy and long-term growth ambition
- Ongoing analysis for potential other lending products and geographic markets
  - Preparations to launch mortgages in Sweden Q2 2018

# Nordax mortgage product





Q&A